

The Future of Agribusiness: Why Value Addition Is More Profitable Than Growing More Crops

*Debatree Acharya

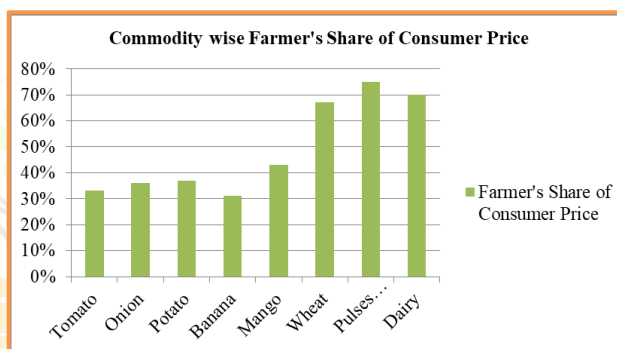
ICAR-NAARM, Hyderabad, Telangana, India

*Corresponding Author's email: debatreeacharya@gmail.com

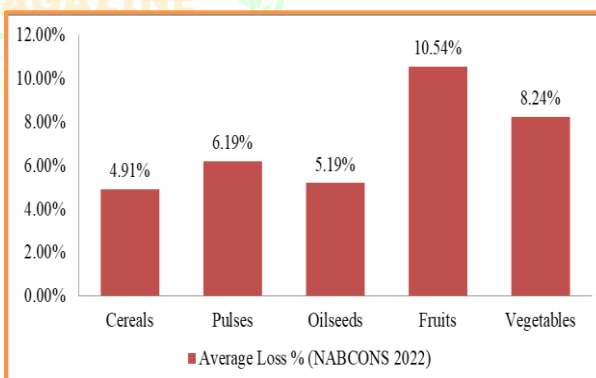
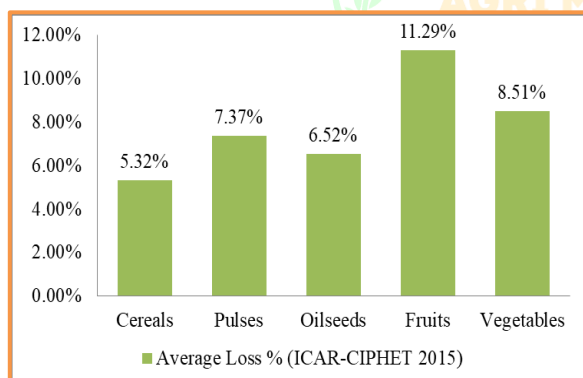
Lately, it seems Indian agriculture has been chasing the wrong version of 'More'- more tonnage, more acreage, more yields. But, economics points elsewhere. The real profit frontier doesn't lie in growing more, but in processing, packaging, branding and exporting the produce in the right way. The data across platforms narrates the same story- the secret sauce of agribusiness profitability is not in more volume but can be unleashed through more value addition.

The Farmer's Shrinking Slice

Beyond the numbers there lies a stark yet underrated reality, the more a produce remain close to the raw form the more lower strata it acquires in the value chain eventually fetching ever lesser value to the farmer, eroding the share of the farmgate price in the consumer price. The widening gap between consumer price and farmgate price is determined by processing, packaging, branding, logistics and not alone by cultivation and balancing out across these factors determines who benefits most from the food economy. Bridging this gap needs farmers to move up the value chain instead of just producing more.

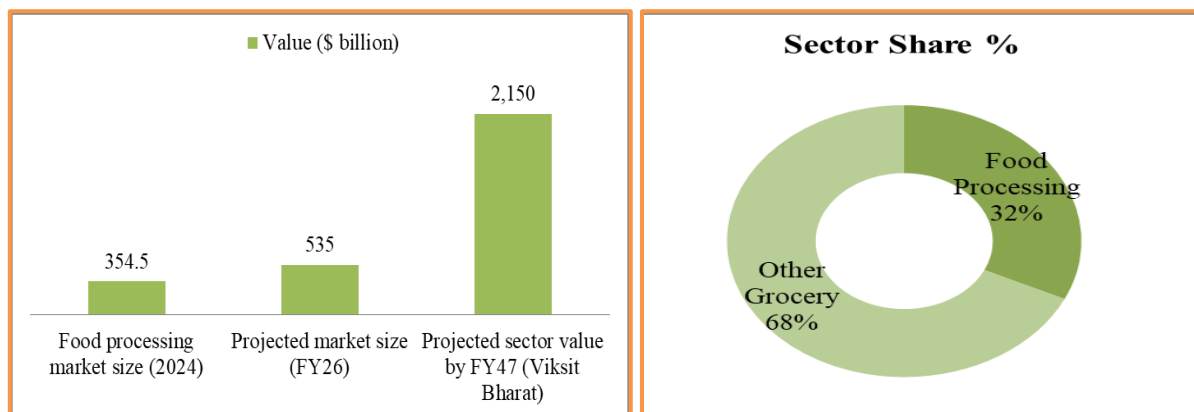


The Hidden Cost of Not Processing- Post-Harvest Losses:



The numbers stated by govt. commissioned study narrate a reality that without adequate processing and storage infrastructure, the value creation doesn't just stop it simply destroys the value already created. The cumulative loss of value across 45 major crops and commodities was Rs.92,651 crore in the year 2015. Which means every rupee spent over growing one more perishable crops without proper value addition and cold-chain infrastructure is basically investment towards producing waste- a really strong enough to navigate the agribusiness argument from an acreage centric to a value centric one.

Food Processing- The Scale of the Opportunity

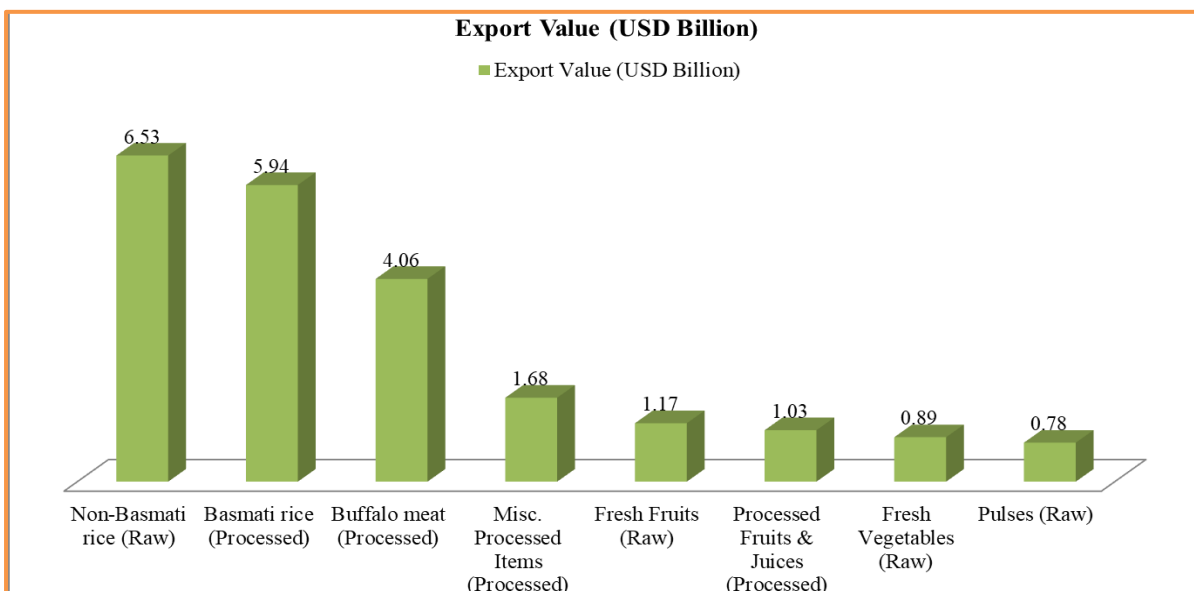


The rapid rise of sectorial value accompanied by startling contribution of 8.80% of Manufacturing GVA and 8.39% of Agriculture GVA by Food Processing sector and accounting for 13% of India's total export, altogether illuminates about a fact that India's Food Processing sector isn't a niche add-on to agriculture rather it's rapidly becoming a parallel economy of its own.

Branding and Packaging: Converting Commodity into Premium

Branding and packaging are where raw agricultural output stops being a commodity and starts being a product with pricing power. India's packaged food market was valued at \$2.8 billion in 2023 and is projected to more than double to \$ 6.4 billion by 2029. Within this, dairy (38.8%) and snacks/sweets (32.3%) dominate retail share, both categories built almost entirely on branding, not raw output. The Basmati rice as a branded, quality-differentiated staple, it earns nearly as much in exports (\$5.94 billion) as ordinary non-Basmati rice (\$6.53 billion) despite far lower export volumes- branding alone closes most of the value gap between a commodity and its premium counterpart.

Exports- Where Raw Produce Loses to Processed Products



APEDA's FY2024-25 export data makes the volume-versus-value argument unambiguous. Fresh fruits earned India \$1.17 billion in exports, and fresh vegetables just \$0.89 billion- both trailing single processed categories like "Miscellaneous Preparations" (\$1.68 billion). The most revealing metric is the five-year trend for fresh fruit and vegetable exports: between 2019-20 and 2023-24, export volume grew by 47.3% while export value grew by only 41.5%. Growing and shipping more raw produce is generating diminishing returns per unit, making the volume strategy running out of road.

Conclusion

A farmer's income share nearly doubles when moving from raw perishables to processed, branded, or storable commodities, while 6-16% of fruit and vegetable output is lost annually simply due to inadequate processing and storage infrastructure, and export data shows volumes growing faster than value - proof that raw production alone yields diminishing returns. Importantly, the FAO's research shows value addition extends beyond physical processing to include logistics, certification, cold-chain management, and branding, all of which capture value even before a product changes form. The path to profitable agribusiness, therefore, lies not in growing more, but in capturing more value at every stage of the chain from farm to shelf to consumer.

References (Hyperlinked)

1. Farmers get only a third of what consumer pays for vegetables, fruits-The Indian Express
2. Food Processing-ibef
3. Study to Determine the Level of Food Processing in India- Ministry of Food Processing Industries, Government of India
4. Market size of the packaged food sector in India in 2023, with estimates until 2029- Statista
5. Agricultural Exports and Trade Policy Responses
6. Value Adding Pathways in Agriculture and Food Trade
7. Farmer Connect-APEDA
8. Processed Foods- APEDA
9. APEDA's financial assistance schemes boost 47.3% surge in India's fruit and vegetable exports
10. Value Adding Pathways in Agriculture and Food Trade- FAO